Developing a Leadership Coordinating Body

Danielle Evennou
Senior Policy Associate
The Forum for Youth Investment
April 18, 2012
Agenda

• State Coordinating Bodies
• Survey Findings
• Florida Child and Youth Cabinet
• Local Leadership Coordinating Bodies
• Broward County Children’s Services Council
• Exercise with State & Local Tools
What’s a Children’s Cabinet?
What’s a Children’s Cabinet?

Typically made up of...

- heads of state agencies with child- and youth-serving programs
What does a Children’s Cabinet do?

Works across agencies to

• coordinate services
• develop a common set of outcomes
• decide upon and implement plans

...to foster the well-being of young people
Children’s Cabinet Network

- Only network of state leadership councils
  - Children’s Cabinets
  - P-20 Councils
  - Early Childhood Advisory Councils
Children’s Cabinet Network

- monthly peer-to-peer conference calls
- updates on federal funding opportunities
- publications on topics of interest
- technical assistance, e.g. children’s budgets
- meetings with federal policymakers
A Nationwide Look at Child and Youth Coordinating Bodies

Joie Acosta and Anita Chandra
RAND Corporation
April 18, 2012
Survey responses from CYCBs across 34 states and territories

- American Samoa
- U.S. Virgin Islands
Early childhood councils were most represented in survey

Percent of CYCB

- Governor's Children's Cabinets: 25%
- P-16/P-20 Councils: 10%
- Interagency Commission: 15%
- Early Childhood Council: 40%
- Other: 5%
CYCB primarily focus on academic, emotional, and physical issues.
Fewer CYCB focus on older youth relative to children
# CYCB report achievements in plan development and streamlining efforts

<table>
<thead>
<tr>
<th>Developed a plan</th>
<th>51%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program QI</td>
<td>38%</td>
</tr>
<tr>
<td>Streamlined efforts</td>
<td>25%</td>
</tr>
<tr>
<td>Shared costs</td>
<td>24%</td>
</tr>
<tr>
<td>Aligned RFPs</td>
<td>22%</td>
</tr>
<tr>
<td>Created a shared data system</td>
<td>11%</td>
</tr>
<tr>
<td>Leveraged resources</td>
<td>5%</td>
</tr>
<tr>
<td>Reduced duplication</td>
<td>5%</td>
</tr>
<tr>
<td>Enacted policy</td>
<td>4%</td>
</tr>
<tr>
<td>Created a children's budget</td>
<td>4%</td>
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</tbody>
</table>
## Alignment of goals and initiatives among CYCB biggest challenges

<table>
<thead>
<tr>
<th>Challenge</th>
<th>% of CYCB</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lack of initiative alignment</td>
<td>31%</td>
</tr>
<tr>
<td>No success using best practices</td>
<td>24%</td>
</tr>
<tr>
<td>No common goals across agencies</td>
<td>22%</td>
</tr>
<tr>
<td>Insufficient political support</td>
<td>20%</td>
</tr>
<tr>
<td>Low meeting attendance</td>
<td>18%</td>
</tr>
<tr>
<td>State legal/procedural barriers</td>
<td>13%</td>
</tr>
<tr>
<td>Federal legal/procedural barriers</td>
<td>9%</td>
</tr>
<tr>
<td>Changes in state or city leadership</td>
<td>7%</td>
</tr>
<tr>
<td>Limited staff</td>
<td>5%</td>
</tr>
<tr>
<td>Advisory vs. governance role</td>
<td>4%</td>
</tr>
</tbody>
</table>
What questions remain?

• How CYCB originate and why they are not sustained

• Critical challenges year-to-year that act as barriers to maintenance and can be mitigated or prevented

• Value of integrated data systems across the education lifecycle from early childhood to postsecondary education

More complete data are critical to future success!
The Florida Children and Youth Cabinet

Presenter Name
Cyndee Odom
Office of Adoption & Child Protection
Florida Executive Office of the Governor
April 17, 2012
Statutory Authority and Membership

- Established in 2007, Section 402.56, Florida Statutes

Agency Members
- Secretary David Wilkins, DCF (Chair)
- Secretary Elizabeth Dudek, AHCA
- Commissioner Gerard Robinson, DOE
- Director Mel Jurado, OEL
- Director Mike Hansen, APD
- Secretary Wansley Walters, DJJ
- Director Alan Abramowitz, GAL
- Interim State Surgeon General Steven Harris, DOH
- Director Cyndee Odom, EOG

Governor Appointees
- Steven Uhlfelder, President, Uhlfelder and Associates
- Antonia Crawford, Chairman, Early Learning Coalition of Duval County
- Dr. Steven Wallace, President, Florida State College at Jacksonville
- David Lawrence Jr., President, Early Childhood Initiative Foundation
- Judy Schaechter, Physician/Professor, University of Miami’s Miller School of Medicine

Ex-Officio Members
- Senate President Designee: Senator Nan Rich
- House Speaker Designee: Representative Gayle Harrell
- Florida Supreme Court Designee: Justice Barbara Pariente
- Attorney General Designee: Berthy De La Rosa-Aponte
- Chief Financial Officer Designee: Alison Dudley
- Youth Commission
Statutory Charge

• Conduct Four Meetings Annually in Different Regions of State
• Develop Strategic Plan
• Develop Children’s Budget
• Promote and Implement Between and Within State Agencies:
  – Collaboration
  – Creativity
  – Increased Efficiency
  – Information Sharing
  – Improved Service Delivery
• Submit Annual Report to Governor, Senate President and House Speaker
Strategic Plan and Shared Vision

• Strategic Plan with Five Goals and Priorities

• Vision
  – All children in Florida grow up safe, healthy, educated and prepared to meet their full potential.

• Mission
  – Ensure public policy of Florida relating to children and youth promotes interdepartmental collaboration and program implementation in order for services designed for children and youth to be planned, managed and delivered in a holistic and integrated manner to improve the self-sufficiency, safety, economic stability, health and quality of life of all children and youth in Florida.
The State of Florida’s Child

• Report Prepared for the Florida Children and Youth Cabinet in 2009

• Provided Recommendations for Improving Outcomes for Florida’s Children and Families

• Identified Four Goal Areas Aligned with the Cabinet’s Strategic Plan
  ❖ Healthy children
  ❖ Quality early learning experiences
  ❖ Stable and nurturing families
  ❖ Safe and supportive communities

• Recommended a Results-Based Accountability Approach to Quantify Outcomes
Headline Indicators on Well-Being

**Every Florida Child is Healthy**

1.1 Mothers beginning prenatal care in the first trimester
1.2 Children with health insurance
1.3 Children with a medical home

**Every Florida Child Lives in a Stable and Nurturing Family**

3.1 Children in poverty
3.2 Children who are maltreated
3.3 Teen births

**Every Florida Child is Ready to Learn and Succeed**

2.1 Births to women with fewer than 12 years of education
2.2 Children who are read to by their parents or relative caregivers
2.3 Children whose kindergarten entry assessment scores show they are ready for school
2.4 Early childhood staff with bachelor's degrees

**Every Florida Child Lives in a Safe and Supportive Community**

4.1 Domestic violence
4.2 Homeless children
4.3 Children in supportive neighborhoods

• Four Headline Indicators
  - Children with health insurance
  - Children whose kindergarten entry assessment scores show they are ready for school
  - Children who are maltreated
  - Homeless children

• Children’s Budget Report
• Information and Data Sharing
• State Advisory Council on Early Education and Care
Current Cabinet Initiatives

• Child Death Review Teams Workgroup
• Children’s Budget Analysis
• Community Services Delivery Models Workgroup
• Headline Indicators:
  ❖ Children with health insurance
  ❖ Children whose kindergarten entry assessment scores show they are ready for school
  ❖ Children who are maltreated
  ❖ Homeless children
• Human Trafficking Workgroup
• Interagency Background Screening Workgroup
• State Advisory Council on Early Education and Care
• Technology Collaboration Workgroup
• Youth Commission
• Youth Services Collaboration Workgroup
Broader Partnerships

• Child Abuse Prevention and Permanency Advisory Council
  ❖ 24 Statewide Workgroups
  ❖ 20 Local Planning Teams

• Florida Faith-Based and Community-Based Advisory Council
  ❖ State Agency Faith-Based Liaison Team
  ❖ Two Committees

• State Advisory Council on Early Education and Care

• Youth Commission
  ❖ Two Committees
Thank you!

Cyndee Odom, Director
Office of Adoption and Child Protection
Florida Executive Office of Governor
Email: Cyndee.Odom@eog.myflorida.com
Office Phone: 850.717.9261
Web site: www.flgov.com/child_advocacy
Developing a Leadership Coordinating Body

Larry Pasti
Director of Field Services
Forum for Youth Investment
April 18, 2012
Ready by 21 Leadership Capacity Standards: Broader Partnerships

• Build an overarching leadership council – that establishes accountability for improved outcomes from birth to young adulthood.

• Align and strengthen coalitions, commissions and intermediaries – to ensure full coverage of issues, populations and strategies.

• Engage key stakeholders in setting priorities and solving problems – from young people to professionals, from front-line providers to policymakers.
### “Moving Trains” Dashboard Example (Louisville, KY)

<table>
<thead>
<tr>
<th>READY FOR COLLEGE</th>
<th>READY FOR WORK</th>
<th>READY FOR LIFE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Learning (Academic)</td>
<td>Learning (Academic)</td>
<td>Learning (Academic)</td>
</tr>
<tr>
<td>Everyone Reads More</td>
<td>Everyone Reads More</td>
<td>Everyone Reads More</td>
</tr>
<tr>
<td>Success by 6</td>
<td>Success by 6</td>
<td>Success by 6</td>
</tr>
<tr>
<td>Making Connections Network</td>
<td>Making Connections Network</td>
<td>Making Connections Network</td>
</tr>
<tr>
<td>YouthPrint</td>
<td>YouthPrint</td>
<td>YouthPrint</td>
</tr>
<tr>
<td>Louisville Youth Alliance</td>
<td>Louisville Youth Alliance</td>
<td>Louisville Youth Alliance</td>
</tr>
<tr>
<td>Mayor's Educational Roundtable</td>
<td>Mayor's Educational Roundtable</td>
<td>Mayor's Educational Roundtable</td>
</tr>
<tr>
<td>Workforce Investment Board</td>
<td>Workforce Investment Board</td>
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</tr>
<tr>
<td>Making Connections Network</td>
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</tr>
<tr>
<td>YouthPrint</td>
<td>YouthPrint</td>
<td>YouthPrint</td>
</tr>
</tbody>
</table>

**Notes:**
- READY FOR COLLEGE:
  - Learning (Academic)
  - Working (Vocational)
  - Thriving (Physical / Mental Health)
- READY FOR WORK:
  - Making Connections Network
  - Workforce Investment Board
- READY FOR LIFE:
  - Everyone Reads More
  - YouthPrint
  - Making Connections Network

[www.readyby21.org] | [Ready by 21 National Meeting] | [all youth ready for college work & life]
Ready Leaders:
Building the infrastructure for collective impact
Atlanta, GA: Initial Partnership Structure

Informal Core Team convened by United Way
- United Way of Metropolitan Atlanta (UWMA)
- Ga. State Board of Education
- Boys & Girls Club
- Georgia Voices for Children
- Metro Atlanta Chamber of Commerce
- Communities in Schools (CIS)
- Georgia Afterschool Investment Council (GAIC)
- Georgia Partnership for Excellence in Education
- Alliance of Educational Agency Heads

Children’s Health Care of Atlanta
Commission on Early Learning
Emory’s Graduation Generation
Georgia Family Connection Partnership (GaFCP)
Adolescent Services Network (G-CAAP / HIV Prevention)
Georgia Children’s Cabinet
Atlanta, GA: Partnership Structure: March 2012

Ready by 21 Leadership Council
- Ga. Dept of Education
- Ga. Dept. of Public Health
- Ga. Governor’s Office Children & Families
- Ga. Early Education Alliance for Ready Students (GEEARS)
- Ga. Family Connection Partnership
- Emory’s Office of Univ. Community Partnerships
- CVS Caremark Corp
- University of Georgia
- Ga. Department of Early Care and Learning
- Ga. Campaign Against Adolescent Pregnancy (G-CAAP)
- Junior Achievement, Ga.
- Fanning Institute
- Georgia Appleseed
- Annie E. Casey Foundation
- Children’s Health Care of Atlanta
- Ga. Afterschool Investment Council (GAIC)
- Ga. Partnership for Excellence in Education
- Voices for Georgia’s Children
- United Way of Metropolitan Atlanta
- Communities in Schools

Georgia’s Children’s Cabinet

Georgia Family Connection Partnership Statewide Strategy

Georgia Campaign Against Adolescent Pregnancy (G-CAAP)

P-3 funders group

Georgia Grade Level Reading Campaign

Ga. Early Education Alliance for Ready Students (GEEARS)

Partnership Clusters
- School Readiness & Early Grade Literacy
- Middle School Transition
- On-Time Graduation
- Completion of College/Adv. Degree

Adolescent Services Network
- Teen Pregnancy
- Alcohol, Tobacco, Other Drugs (ATOD)
- Childhood Obesity
- Juvenile Justice

Neighborhood Focus
- Graduation Generation
- Atlanta Promise Neighborhood
- Turn Around Schools: Clarkston & Banneker High Schools & their feeder patterns

Dotted lines indicate informal connections
Chattanooga, TN: Initial Partnership Structure

**Invest in Children and Youth (ICY)**

- United Way of Greater Chattanooga (UWGC)
- YMCA
- On Point
- ReStart
- Hamilton County Public Schools
- First Things First
- Girls, Inc.
- University of Tennessee at Chattanooga
- Chattanooga State Community College
- Ochs Center

....plus 30 others

**OST Providers**

- Girls, Inc.
- Girl / Boy Scouts
- Boys & Girls Club

**Chamber of Commerce**

**City Government (Mayor)**

**Business**

**County Government (Mayor)**

**OST Providers**

**Juvenile Justice Police**

**District Attorney Fight Crime/Invest in Kids**

**Faith-Based Entities**

**Promise Neighborhood**

Leads: Community Foundation, Ochs Center, others

Leads: Y, UWGC, others

www.readyby21.org | Ready by 21 National Meeting | all youth ready for college work & life
Northern Kentucky: Initial Partnership Structure

United Way of Greater Cincinnati

Council of Partners (P-20 Council)

Education Alliance, Chamber of Commerce

Vision 2015

The Strive Partnership

Northern Kentucky Association of School Superintendents

DoJed lines indicate informal connections

Education Importance Team
Northern KY: Partnership Structure: March 2012

Northern Kentucky Education Council
Board of Directors
(formerly Council of Partners)

Council Members: School Districts, Postsecondary, Supporters/Funders,
Action Team Members, Key Stakeholders

Action Teams

- Reducing Barriers to Student Learning
  - College and Career Ready

- Educator Excellence

- Education Accessibility and Lifelong Learning

- Business Involvement and Service Learning

- Advocacy

CEO Leadership Board
(Advisory group to Northern Kentucky Education Council Board of Directors)

- Northern Kentucky Association of School Superintendents
- Chamber of Commerce
- The Strive Partnership
- Workforce Investment Board
- Youth Advisory Board

United Way of Greater Cincinnati
Vision 2015

MOU with

---- Dotted lines indicate emerging connections
Six Structural Components of Children’s Cabinets & Councils

The Ready by 21 Partnership has identified six components — scope, authority, home, scale, resources and cross-sector connections — as key determinants of effective leadership councils. As communities continue the hard work of connecting, coordinating and maximizing the impact of local, regional and statewide initiatives for children and youth, community leaders will need to ensure that their leadership group — or whatever other coalition or network is charged with leading efforts — is appropriately configured to meet its mission.
Rating Intermediary and Capacity-Building Organizations Tool

Communities typically have more than one entity playing intermediary or capacity-building roles in the child and youth serving community. Fill in the tops of the columns with a few major entities currently playing such key functions in your community. Then, please rate their capacity in each of the dimensions below on a scale of 1 (low) to 5 (high). This worksheet can be further adapted for your specific community.

<table>
<thead>
<tr>
<th>To ensure that there is a Coordinating/Leadership Group that...</th>
<th>Additional Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 (low) to 5 (high)</td>
<td>1 - 5</td>
</tr>
<tr>
<td>Goals: Has a broad scope in terms of goals (across ages, outcomes, approaches).</td>
<td></td>
</tr>
<tr>
<td>Alignment: Is intentionally connecting and aligning work using a coherent big picture agenda. Processes or structures in place to align with major coordination, quality improvement, or capacity-building efforts.</td>
<td></td>
</tr>
<tr>
<td>Geography: Has intentional connections and coverage across levels – neighborhoods, city/county, local/state.</td>
<td></td>
</tr>
<tr>
<td>Staffing: Has staff skilled in big picture analysis, stakeholder engagement &amp; servant leadership and is adequately staffed to play designated functions.</td>
<td></td>
</tr>
</tbody>
</table>

www.readyby21.org | Ready by 21 National Meeting | all youth ready for college work & life
## Rating Intermediary and Capacity-Building Organizations Tool (cont’d)

<table>
<thead>
<tr>
<th>To ensure that there is a Coordinating/Leadership Group that...</th>
<th>1 (low) to 5 (high)</th>
<th>Additional Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Connections &amp; Structures</strong></td>
<td>1 - 5</td>
<td></td>
</tr>
<tr>
<td>Connects across sectors, systems, levels.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Has intentional linkages to related coalitions, provider networks, partnerships.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Functions &amp; Roles</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Delivers on a range of functions/roles including: Organizational capacity-building, quality assessment &amp; improvement, coordination, convening, communications, fund development.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Authority / Mandate formal</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Has authority by virtue of who is involved (e.g., top-level decision-makers, major systems).</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Authority / Mandate informal</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Has authority by virtue of who is involved / invested. Credibility based on buy-in and engagement from all levels including frontline, community members, family, youth.</td>
<td></td>
<td></td>
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<tr>
<td><strong>Accountability</strong></td>
<td></td>
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</tr>
<tr>
<td>Has a clear focus on accountability, with a primary purpose being the focus on coordination of data and information for ongoing decision making and improvement.</td>
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**TOTAL**
Local Leadership Coordinating Bodies
“The Broward Story”
Cindy Arenberg Seltzer
President/CEO
Children's Services Council of Broward County
April 18, 2012
The Children’s Services Council of Broward County (CSC)

- An independent taxing authority established by referendum in 2000, authorized to levy up to 0.5 mills of property taxes.
- Created to provide leadership, advocacy and resources.
- Provides evidence-based prevention programming including:
  - Maternal and Child Health
  - Family Preservation
  - After School & Summer Programs with Academic Remediation
  - Summer Youth Employment
  - Delinquency Prevention Programs
  - Delinquency Diversion Programs
CSC Vision

The children of Broward County shall have the opportunity to realize their full potential, their hopes and their dreams, supported by a nurturing family and community.

CSC Mission

To provide the leadership, advocacy, and resources necessary to enhance children’s lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.
CSC COUNCIL MEMBERS

- **Dr. Paula Thaqi - Chair** - Director, Broward County Health Dept.
- **Robin Bartleman - Vice Chair** - Board Member, Broward County Public Schools
- **Judge Martin R. Dishowitz – Secretary** - Judicial Member
- **Ana M. Valladares, Immed. Past Chair**, Governor Appointee
- **Emilio Benitez**, Governor Appointee
  President / CEO Child Net
- **Dr. Charlene M. Désir**, Governor Appointee
  Professor, NSU School of Education
- **Kim Gorsuch**
  Community Devel. Administrator Dept. of Children & Families
- **Sue N. Gunzburger**, Governor Appointee
  Broward County Commissioner
- **Tara R. Philipp**, Governor Appointee
  Advocate for Children with Special Needs
- **Robert W Runcie**, Superintendent
  Broward County Public Schools
- **Maria M. Schneider**, Governor Appointee
  Asst. State Attorney in Charge of Juvenile Division
CSC – GOOD GOVERNMENT VALUES AND PRACTICES

- Community Engagement
- Data driven decision making
- Results Based Accountability
- Fund Evidence Based Practices and Programs
- Fiscally Conservative
- Transparent
- Staff support community/system building as well as contract management
- Administrative Budget driven by Program Requirements
THE ART OF PARTNERSHIP

- Collaboration is not easy to do.
- Collaboration takes a lot of time and energy and focus.
- Maintain focus on children and results.
- Leave your ego at the door.
- Look for mutually reinforcing activities.
- Meet partners where they are.
- Sometimes you have to give to get.
- Communicate regularly.
- Work on multiple levels.
LEADING THE COMMUNITY

Children’s Strategic Plan
CHILDREN’S STRATEGIC PLAN STRUCTURE

BROWARD PARTNERS FOR COMMUNITY PLANNING

CHILDREN’S STRATEGIC PLAN LEADERSHIP COALITION

Prevention Focus

KEY:
- Broward’s Policy Advisory Entities
- Sub Committee Examples
- Broward’s Cabinet Desires: Conditions of Well Being
- Broward’s Cabinet: Sub Committee Examples
- Broward’s Cabinet: Policy Advisory Entities

Abuse & Neglect Prevention Committee
- Cultural Competency
- Behavioral Health Committee
- Children’s Health Access Committee
- Broward Early Childhood Education Collaboration
- Funders & Policy Makers Out of School Time

Juvenile Justice Committee
- Youth Employment Committee
- Special Needs Committee
- TIL Steering Committee
- Prosperity Committee
- Choose Peace Stop Violence Committee

Suicide Prevention
- Substance Abuse Prevention
- Transition
- Fiscal Advocacy
- Workforce Development
- Gender Specific Needs
- Crossover Youth
- Disproportionate Minority Contact
- Baby SNAP Birth S
- Transition to Life 16-22
- Teen SNAP 11-15
- Youth Advisory Councils
- North & South Community Coalitions
- Geng Reduction Task Force
STRATEGIC PLAN CONTRIBUTION

- Shared Language & Planning Framework
  - County-wide summits in 2008, 2009 to address economic downturn

- Shared measurement systems
  - Broward Benchmarks, Community Indicators
  - Memorandums of Understanding for individual level data (DCF, DJJ)

- Connect Government performance measures with community indicators/planning
LEADING BY EXAMPLE

Approach to Budgeting and Funding
WHERE WE ARE CURRENT YEAR BUDGET

$55,274,083

$3,188,641

$2,341,513

Excludes Non-Operating Expenditures
The Funding Cycle

1. Program outcomes and community indicators are analyzed as part of continuous program evaluation.
2. A County-wide assessment determines the community needs in children's services.
3. BROWARD COUNTY
4. The Council establishes the annual goals and budget based on the assessment and public hearings.
5. As services are rendered, funds are dispersed to contracted community providers.
6. Request for proposals (RFPs) are issued to identify providers able to meet the local service needs.
7. Contracted providers implement and operate programs to serve children and their families.

Children's Services Council of Broward County
Our Focus is Our Children.
RESULTS BASED ACCOUNTABILITY

Turn the Curve Report

Transitional Independent Living

Population Result: Young people successfully transition to adulthood
Service System: Transitional Independent Living (youth ages 18-23) youth will have obtained higher levels of education, the ability to access affordable housing, and have no interaction with the criminal justice system.
Performance Measures:

Broward TIL Youths Ages 18-23

Story behind the curve:
- While the official age range of TIL youth is 13-23, data is being collected on 18-23 year olds documenting the effectiveness of the TIL System on the youths’ transition into adulthood.
- When youth “age out” of licensed foster care, they are on their own.
- 18 year olds with a history of abuse, abandonment and neglect are expected to go out in the community and become productive members of our society. These are the youth for which no permanent family was able to be found. They are alone, but for the services and supports put in place by the TIL System.

Active partners:
The FLITE Center, ChildNet, Inc., HANDY, Camelot Community Care, DCF, Legal Aid, CSC, Broward County (CSB), Broward School Board, WFI, RESBeat Corp, Community Foundation of Broward, JM Foundation, United Way, Broward College, HOMES, Inc., City Of Pembroke Pines, 4Kids of South Florida,

Potential partners: Family Central and the ELC, BSO, DJJ, Urban League, Family Success.

Best Ideas – What Works:
- Provide youth with caring and supportive adult figures outside of the System for lifelong connections
- Provide youth with educational supports and services
- Provide youth with exposure to various career fields and job shadowing opportunities

Action Steps:
- Support the newly created TIL Housing Coordinator to build an effective and affordable housing infrastructure for TIL youth.
- Coordinate with the juvenile justice Committee to assess services for prevention as well as

Note: This TTC report was abbreviated for this presentation.
RBA & GOVERNMENT BUDGETING
CSC 2012 BUDGET SAMPLE

TRANSITIONAL INDEPENDENT LIVING (Future Prep)
CSC BROWARD GOAL - Strengthen supports for youth to successfully transition to adulthood.

RESULT - Youth will transition successfully to adulthood.

POPULATION ACCOUNTABILITY

<table>
<thead>
<tr>
<th>Indicators of Community Needs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Future Prep</td>
</tr>
</tbody>
</table>

- In Broward in FY 10/11:
  - 215 youth aged 15 through 17 in formal foster care.
  - 50 youth in formal relative care.
  - 756 youth aged 18 through 21 in independent living services (ChildNet) as of March 22, 2011.
  - There is an unknown number living in informal kinship care.

PERFORMANCE ACCOUNTABILITY FY 09/10

<table>
<thead>
<tr>
<th>CSC Program</th>
<th>Annual Program Budget % of CSC's Program Budget</th>
<th># Served</th>
<th># of Jobs Created</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transitional Independent Living</td>
<td>$1,325,000.00</td>
<td>311</td>
<td>25</td>
</tr>
</tbody>
</table>

How Much Did We Do?

Program Monitoring

- Performing: 100%

Contract Utilization

- 99%

How Well Did We Do It?

Anybody Better Off?

2010 ACCOMPLISHMENTS - System Building

1) Through targeted recruitment by ChildNet and targeted placement by Work Force One the number of TIL youth employed through CSC’s SYEP has increased each year from 45 to 99
2) The TIL System of Care was significantly enhanced with a new housing initiative by the Bank Atlantic Foundation, which set targets for private developers to create 100 new affordable housing options for this population per year for 5 years. 30 housing units are targeted to be occupied by August 2011
3) Work Force One, in partnership with CSC, strengthened their emphasis on services for TIL youth in their 2010 competitive procurement processes. - SYEP
4) Data Sharing Agreements were created between Future Prep providers and the FLITE Center.

PARTICIPANT TESTIMONIALS

“Because of the help, I was able to focus on getting my GED. I am really proud of that because I had tried three times before and failed. I was working 40 hours a week as a bus boy and taking medications that were making me really tired. Now I don’t have to work so many hours and can start thinking about how to get the kind of education I need to make something of my life.”
COLLABORATIVE FUNDING SUCCESSES
VARIOUS MODELS

- Money flows through one partner
  - Transitional Independent Living – Jim Moran Foundation to CSC
  - Early Care & Education – CSC to ELC
- Divide Responsibility
  - Child Welfare - Clarification of CSC versus Community Based Care (ChildNet) funding for family preservation
- Joint funding
  - with AD Henderson for position CSC’s Early Care and Education Manager position
- All of the above
  - Juvenile Assessment Center – partners include BSO, County, DJJ, SAO, SBBC, DCF Substance Abuse
CHALLENGES

- Federal and State funding restrictions and silos
- Lack of local control or flexibility of state agencies
- Data sharing challenges (HIPPA, FERPA, etc)
- No one with formal control over all systems – must rely on soft power
Visit our website
www.cscbroward.org
THANK YOU FOR YOUR ATTENTION

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